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Community Hospital of the Monterey Peninsula was founded in 1934 with the support of a visionary group of people dedicated to providing high-quality and compassionate healthcare to the community. At two special events in October 2009, Community Hospital friends, donors, volunteers, medical staff, and employees gathered to celebrate our 75th anniversary. This remarkable milestone gives us an opportunity to reflect on our historic achievements as we look to the future.

As the most recent past chair of the Board of Trustees, I am proud of our hospital’s many accomplishments.

Through the pages of this annual report, you will read how Community Hospital has impacted the lives of three ordinary people. Their stories are compelling and inspirational, and they exemplify the comprehensive and advanced medical care that is available right here in our community. This tradition of excellence is continuing with the election of Frank Amato as chair of our board for the next term. Under his leadership and guidance, our hospital will continue to evolve and grow to meet the changing needs of our local population.

We are fortunate to have a dedicated team of caregivers, including nurses, doctors, and other clinicians, as well as our many other employees and volunteers who strive each and every day to ensure the health and well-being of the permanent and part-time residents of the Monterey Peninsula and surrounding areas. I extend my sincere thanks for their tireless service and I thank you, our donors and friends, for your generosity in support of our mission.

Ian Arnof
2009 CHAIR, BOARD OF TRUSTEES
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This annual report provides our financial data for the 365 days of 2009. But we also wanted to share stories of a few of the people behind those numbers, patients who entrusted us with their care and staff members who helped provide it.

Every day, more than 30 people are admitted to Community Hospital, about 130 people come into the Emergency department, nearly 20 patients have surgery, and about 4 deliver babies.

Every one of those experiences, every one of those days, is unique.

Thelma Vannoy, an adventurous 75-year-old, wanted a knee replacement so she could comfortably travel to Italy to visit a great-grandson. Knee replacements have become fairly common, but every surgery has its own characteristics; and one way we help prepare for these complexities is to use a fairly simple tool — checklists.

Michelle Gipson suffered a debilitating stroke at the age of 28. Fortunately she survived, but fully regaining use of her right side has been challenging. To help surmount the challenges, she came to Community Hospital after learning that we had been certified as a primary stroke center in recognition of our advanced level of care and superior outcomes.

Jennifer Lamb arrived through the Emergency department after suffering a heart attack at Asilomar. Her life was saved not by chance but by careful preparation by many people. CPR, advanced diagnostics, and open-heart surgery in capable hands made the difference.

We hope you enjoy reading about their extraordinary experiences at Community Hospital, where there are no ordinary days.
I thank God and my daughter for saving me because something in me made me wake up every few hours to check on my child. We do everything together, she and I, and I want to make sure we still can.

MICHELLE GIPSON
Christalyn Gipson sat beside her mother throughout the long afternoon, leaving only to change her own pull-up diaper or to collect a toy. Around 4:30 p.m., Gipson’s cousins and her aunt happened to come by. When she heard the front door open, Christalyn yelled, “My mommy is on the floor!”

“My cousins didn’t understand what was going on,” says Gipson, “but my auntie did. She could tell by looking at me that I had had a stroke.”

Gipson was taken to a hospital and later transferred to a long-term care facility in central California for six weeks, followed by six months of outpatient physical, occupational, and speech therapy.

“I could speak again,” says Gipson, “but I still couldn’t use my right side. I couldn’t lift my arm or flex my fingers, and I could barely move my leg. I called around and learned that Community Hospital has a certified stroke program, so I knew I wanted to go there. And now — oh, gosh — I can lift my arm above my head, and I’ve started to walk.”

Community Hospital’s stroke program was certified by the Joint Commission in December, signifying that it has an advanced capability for treating and caring for stroke victims. That includes rehabilitation, which connected Gipson with Jeanine Yip, a physical therapist and neurologic clinical specialist in Community Hospital’s Rehabilitation Services department.

When they met, Gipson couldn’t do complex things she had done before like playing her violin or saxophone; nor could she perform even simple tasks like tying her shoes or working on a computer. To walk, Gipson had to wear a rigid ankle brace, and even then couldn’t last more than 15 minutes. She could no longer care for her child or herself independently, and returning to work was not yet an option.
To strengthen and reintroduce movement to her right hand, arm, and leg, Gipson began working with Yip. They established short-term goals such as walking for 30 minutes or more at increasingly faster speeds and with improved body mechanics. Long-term goals included at least a 50-percent improvement in function of her right side, which would enable Gipson to return to work and fully care for herself and Christalyn.

Yip also knew Gipson could benefit from technology, specifically a device called the Bioness NESS L300™.

“This is one of the key tools we’re using in physical therapy now for promoting walking recovery,” Yip says. “It wraps around Michelle’s knee and sends electrical stimulation that helps her ankle muscles lift her foot during the swing phase of her gait. The alternative is a rigid plastic ankle brace, which supports the ankle but doesn’t stimulate recovery.

“This is definitely breakthrough technology we’re using. It just takes time and practice and patience.”

Although Gipson still has weakness on her right side, she has increased mobility. She continues to use the Bioness device to strengthen the muscles used for activities such as walking up and down stairs, walking faster, and hiking up and down hills. And she is counting the days until she can go back to work.

Gipson is certain that divine intervention saved her, and innovative healthcare is helping restore her.

“The therapy works, and it’s making me stronger,” she says. “I thank God and Christalyn for saving me because something in me made me wake up every few hours to check on my child. We do everything together, she and I, and I want to make sure we still can.”

JEANINE YIP, PHYSICAL THERAPIST, AND MICHELLE GIPSON
Had we been anywhere else, Jennifer would have died. Two miles down the road was this wonderful hospital; a lot of people in Monterey have donated money to create a state-of-the-art cardiac facility.

Donald Grant
Jennifer Lamb and Don Grant fell in love on the dance floor. Ten years later, they were still dancing, as members of the Royal Scottish Country Dance Society, part of a worldwide organization whose vigorous dances are performed in four-couple sets.

Last fall, the couple’s passion for dancing took them from their home in Santa Cruz to Asilomar Conference Grounds in Pacific Grove for a Scottish ball. Lamb, then 62, danced the night away, stepping and spinning around the room for three hours, not even thinking of sitting one out. As the evening came to a close, she took her final steps, elegantly curtsied to her partners, and died.

Fortuitously, the dance society had an emergency action plan. Many of its members had taken CPR classes and had assignments such as calling 9-1-1 or clearing people out of a room if necessary.

More importantly, just months before Lamb’s “sudden cardiac death,” the group had purchased its own automated external defibrillator (AED), a device that essentially shocks a heart to restore its rhythm. A growing number of public places and businesses have equipped themselves with AEDs, which have become easier to use. The dance troupe bought one and had training at the urging of member Mark Caplin, an emergency medical technician. When they needed it, they knew what to do.

“When Jennifer dropped,” says her husband, “I went right over, put my hand on her neck, and found no pulse. Her eyes were staring up at the ceiling. Fellow dancers started CPR immediately to keep oxygen flowing through her, and...
they didn’t even crack a rib. Mark applied the AED paddles. We watched Jennifer turn blue as the machine tried to start her heart. Finally, it was successful. We had her back by the time the ambulance arrived.

The ambulance took Lamb to the Emergency department at Community Hospital of the Monterey Peninsula.

Lamb remembers thinking maybe it was OK that the dance was over because she was feeling a little odd. The next thing she remembers is lying on the floor, hearing the AED’s recorded instructions, and feeling a little startled by its volume and clarity.

“From what I understand,” she says, “I was dead for several minutes. It took 10 minutes to get to the hospital, so without the AED, I would have been dead for good. Once we were in the ER, I really didn’t understand what had happened, maybe because I was in shock. I said to the doctor, ‘I think I can go home, now.’ He just looked at me and said, ‘Do you know that you died?’”

Interventional cardiologist Dr. Steve Lee, part of the Tyler Heart Institute team at Community Hospital, performed an angiogram on Lamb. In the procedure, a thin flexible tube called a catheter is threaded through a small incision in the groin or arm to take images of the arteries that bring blood and oxygen to the heart. Lee found severe blockages in Lamb’s major arteries; she would need quadruple bypass surgery.

“Jennifer is a very fortunate lady,” Lee says. “She had ventricular fibrillation, a lethal irregular heartbeat. On her own, she would have died from this, due to the severe blockages in her heart. When parts of the heart muscle don’t get enough blood, one of the most scary ways this manifests is that the heart goes into an irregular heartbeat. She was incredibly fortunate that her dance troupe carries around an AED. People die from this all too often.”

Two days after Lamb’s sudden cardiac death, cardiovascular surgeon Dr. Gregory Spowart performed open-heart surgery and bypassed four blocked arteries to restore blood flow to her heart.

“The most dramatic thing about Jennifer’s story,” says Spowart, “is that she had died. Her friends brought her back, using their own AED, and she woke up feeling fine but amazed to be in the hospital. My guess is that most people who have coronary disease have symptoms but are in denial. They often don’t acknowledge the symptoms until something happens. Often, they are not brought back. Jennifer continues to recover and is progressing fine now.”

In fact, three months after her final bow in Pacific Grove, Lamb attended a Valentine’s Day ball and danced all 18 dances.

“Sudden cardiac death is not so uncommon,” says her husband. “Usually the person dies, and I suspect they call it natural causes. My wife’s story is that miracles don’t just happen; you’ve got to prepare for them.”

Community Hospital has donated or provided at reduced cost more than 40 automated external defibrillators to the community since 2003. The Tyler Heart Institute is developing a new program to make AEDs available to area businesses as part of a broader wellness effort. For more information, please call 625-4538.
I had heard how wonderful it was at Community Hospital, but until you experience it . . . well, it’s just so much better than you imagine.

THELMA VANNOY
By the time Thelma Vannoy was wheeled into operating room number 2 to have her knee replaced, she had lost count of how many times she had been asked the same questions: What's your name? Why are you here? Which knee are we operating on?

“Some patients get agitated when they have to repeat the information,” says Tom Housen, RN, director of surgery at Community Hospital of the Monterey Peninsula.

But Vannoy knew it was part of the process, a safety net of checklists and questionnaires at multiple stages to ensure that the right patient is in the right place for the right surgery on the right body part.

“I’d rather they asked,” Vannoy says, “than get me mixed up with somebody else.”

Use of checklists in medicine has been a hot topic in the last year, partly due to the best-selling book The Checklist Manifesto: How to Get Things Right, by surgeon Atul Gawande. The book illustrates how something as simple as a checklist can prevent “avoidable failures” in everything from aviation to surgery.

While the book created buzz, checklists aren’t new to medicine. In one form or another, Housen says, they have been around for years and can be a valuable tool in the complex world of surgery.

The checklist process begins even before a patient comes to Community Hospital. For Vannoy, it started with Dr. Christopher Meckel, the surgeon performing her knee replacement.

Vannoy hurt her knee in 1998 when she fell while working for a few months at a remote fishing lodge in Alaska. But she didn’t tell anyone, knowing they would send her home to the Seattle suburb where she lived the rest of the year. Instead, she lived with the pain. She got partial relief through a series of injections in 2008, but that same year she injured her knee again in a car accident.

After the accident, she focused on her recovery while staying with her daughter in Santa Cruz. Vannoy, at 75, is active and adventurous. She was ready to end her pain and improve her walking ability — enough to visit a great-grandson working this summer in Italy as a glass-blower’s apprentice. To get her comfortably on her feet, a doctor in Santa Cruz referred Vannoy to Meckel, who had recently done the doctor’s own knee surgery.

Part of Meckel’s checklist is consulting a patient’s other doctors to learn whether he should be aware of any issues.

“We are finding out any pre-operative risks and then minimizing them,” he says.

His information is shared with Community Hospital, which begins building its patient file when a request comes in to schedule surgery. It starts with very basic questions: Who is the patient, and what is the surgeon planning to do? Then it goes much deeper.
Staff under the direction of Leigh Zacarias, assistant nurse manager of the Short Stay Unit, where patients go just before surgery, work their way through a series of questionnaires and checklists to try to learn everything pertinent about an incoming patient, from health history and medications to prior surgeries and allergies.

Much of the information is collected or confirmed in a pre-operative interview, a critical step carried out by a registered nurse, usually a few days before surgery. The nurse also goes over pre- and postoperative instructions, including when to take medications, eat, drink, and have lab work done.

When Vannoy got to the Short Stay Unit the morning of her surgery, a 38-page file about her had already been constructed. Jana Brinsmead, RN, turned to the file as she readied Vannoy for surgery, reviewing previously gathered information, starting, of course, with the basics: What’s your name? Why are you here? Which knee are we operating on?

Much of the conversation focused on Vannoy’s medications: What had she taken and when?

“Medications pose the biggest risk factors,” says Housen. “Multiple doctors may be involved in care.”

Vannoy’s next stop was the Post Anesthesia Care Unit, where she met her anesthesiologist, the nurses who would care for her after surgery, and the nurses on her surgical team. The checklist questions continued when Meckel arrived.

“You need to show me which side we’re operating on,” he told Vannoy. She pointed to her right knee, Meckel confirmed it, wrote “yes” on it to literally mark the spot, then added a smiley face.

In the operating room, a surgical team of seven went through its preoperative routines, including a count of sponges, needles, and other tools that might be used. Two tallies would be done later to account for everything.

Then Quincie Pratt called a “time out,” part of her role as circulating nurse. Team members stop what they’re doing and together go through a checklist posted on the wall, confirming again that they have the right patient and are in agreement on the procedure, surgical site, and a short list of other critical elements.

“The surgeon,” Housen says, “is now cleared to take scalpel to skin.”

And Meckel did, successfully replacing Vannoy’s worn joint with a new metal one.

Soon after, Vannoy roused from her anesthesia and this time she was the one with a question:

“Can I walk to Italy now?”

Quincie Pratt, RN, and Jana Brinsmead, RN
Accolades and achievements

**CLINICAL QUALITY**

- Gold Seal of Approval, the Joint Commission
- Certified Primary Stroke Center, the Joint Commission
- Bronze Performance Achievement Award, American Stroke Association
- Outstanding Achievement Award for scope of cancer care, American College of Surgeons
- Accredited Comprehensive Cancer Center, American College of Surgeons
- Accredited Breast Care Center, American College of Radiology
- Accredited radioactive seed implant program for prostate cancer, Seattle Prostate Institute, Swedish Medical Center
- Accredited Sleep Disorders Center, American Academy of Sleep Medicine
- Bariatric Surgical Center of Excellence®, American Society for Metabolic and Bariatric Surgery
- Baby-Friendly® Hospital, World Health Organization/UNICEF
- Best of the Best award, Critical Care Nutrition, 2009 International Nutrition Survey
- Accredited in CT, MRI, Ultrasound (Hartnell Professional Center), American College of Radiology
- Accredited Laboratory Services, College of American Pathologists
- Accredited Blood Center and transfusion services, American Association of Blood Banks
PATIENT, EMPLOYEE, MEDICAL STAFF, AND VOLUNTEER EXPERIENCE

- Consumer Choice Award, National Research Corporation, for hospitals with the highest quality and image in more than 250 markets throughout the United States
- Top 10 percent of hospitals nationwide for physician’s perception of quality of care and as a place to practice, Professional Research Consultants, Inc.
- Top 10 percent of hospitals nationwide for overall experience, Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS)
- Best Place to Work in Monterey County, Monterey County Weekly
- Best Place to Work in Monterey County, Carmel Pine Cone
- Best Place to Volunteer, Carmel Pine Cone

RESOURCE MANAGEMENT

- Strongest financial performance in Community Hospital history, as measured by net operating income, due to successful cost-reduction efforts
- A+ bond rating, Standard & Poor’s Financial Services, LLC
- AA- bond rating, Fitch, Inc.
Timeline: The year’s highlights

**February**
Purchase of nine-acre site in Marina for primary care and wellness facility. Opens in 2011.

**March**
Expanded Diagnostic and Interventional Radiology department opens.

**April**
Community Hospital’s Breast Care Initiative raises $2.5 million, bringing advanced digital mammography and ultrasound equipment to the Breast Care Center.

**May**
Two catheterization laboratories open as part of expanded services of the hospital’s Tyler Heart Institute.

Comprehensive Cancer Center receives Outstanding Achievement Award from the American College of Surgeons.
Free community health fair held in Seaside.

September

Tyler Heart Institute electrophysiology laboratory opens.

October

Community Hospital marks its 75th anniversary with a communitywide open house.

November

Peninsula Primary Care opens in Carmel, helping ease the shortage of primary care doctors on the Peninsula.

Community Hospital is certified as a primary stroke center by the Joint Commission.

December

The redesigned Fountain Court Café opens in a new, expanded location.
Maintaining strong financial health

In our quest to keep Community Hospital sustainable and affordable for our community, we work hard to keep down our operating costs and the costs to you, our patients. In 2009, through hospitalwide cost-reduction efforts, we were able to cut $15 million in expenses. Those savings enabled us to reduce prices for many of our services twice during the last year.

One of our biggest financial challenges is the government’s low reimbursement rates for care. More than half our patients are covered by a government insurance plan such as Medicare or Medi-Cal, and those plans pay us less than half of what it actually costs to provide services. As a result, patients with commercial insurance or those who pay for their own care must make up the difference. Recent healthcare reform is a significant step forward in that it will increase coverage for an estimated 32 million Americans. However, it also will mean more challenges for hospitals as government reimbursement rates are expected to be cut further. We don’t fully know the impact yet, but we remain committed to providing the best care possible while carefully managing resources and maintaining our strong financial position.
COMMUNITY HOSPITAL FINANCIAL PERFORMANCE

In 2009, we billed patients for:

Inpatient general care ........................................ $ 198,122,000
Inpatient allied services ........................................ 495,508,000
Outpatient allied services ....................................... 331,704,000

We also received revenue from:

Donations and endowment earnings .......................... 3,004,000
Billing and food services, and other business activities . 8,677,000

Giving us a gross revenue of: .................................. 1,037,015,000

But we were unable to collect more than half that amount due to:

Medicare, Medi-Cal, and CHAMPUS failure to pay ......... 536,459,000
Administrative adjustments ..................................... 10,519,000
Charity care provided ............................................ 24,266,000

Total we did not collect: ........................................ 571,244,000

That left our net operating revenue at: ....................... 465,771,000

Our operating expenses were:

Salaries and wages, employee benefits, professional fees .. 255,492,000
Supplies and services .......................................... 105,838,000
Patient bad debt .................................................. 23,109,000
Depreciation ....................................................... 33,341,000
Interest .............................................................. 4,191,000

Our total operating expenses: ................................. 421,971,000

Amount left for improvement of services and facilities: .... 43,800,000
### Northern California Comparison Hospitals

- Alta Bates Summit Medical Center, Berkeley
- California Pacific Medical Center, San Francisco
- Dominican Santa Cruz Hospital, Soquel
- El Camino Hospital, Mountain View
- Good Samaritan Hospital, San Jose
- John Muir Health, Concord
- John Muir Health, Walnut Creek
- Mercy San Juan Medical Center, Carmichael
- Mills-Peninsula Medical Center, Burlingame
- Natividad Medical Center, Salinas
- Salinas Valley Memorial Hospital, Salinas
- Sequoia Hospital, Redwood City
- Seton Medical Center, Daly City
- St. Francis Memorial Hospital, San Francisco
- St. Mary’s Medical Center, San Francisco
- Sutter Medical Center, Sacramento

Figures are the most recent available from the Office of Statewide Health Planning and Development.

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**2009 Average Charge Per Stay**

<table>
<thead>
<tr>
<th>Hospital</th>
<th>Average Charge</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alta Bates Summit Medical Center</td>
<td>$79,037</td>
</tr>
<tr>
<td>California Pacific Medical Center</td>
<td>$120,660</td>
</tr>
<tr>
<td>Dominican Santa Cruz Hospital</td>
<td>$115,136</td>
</tr>
<tr>
<td>El Camino Hospital</td>
<td>$106,304</td>
</tr>
<tr>
<td>Good Samaritan Hospital</td>
<td>$92,194</td>
</tr>
<tr>
<td>John Muir Health, Concord</td>
<td>$82,770</td>
</tr>
<tr>
<td>John Muir Health, Walnut Creek</td>
<td>$79,645</td>
</tr>
<tr>
<td>Mills-Peninsula Medical Center</td>
<td>$78,133</td>
</tr>
<tr>
<td>Natividad Medical Center</td>
<td>$77,876</td>
</tr>
<tr>
<td>Salinas Valley Memorial Hospital</td>
<td>$68,862</td>
</tr>
<tr>
<td>Sequoia Hospital</td>
<td>$68,365</td>
</tr>
<tr>
<td>Seton Medical Center</td>
<td>$60,764</td>
</tr>
<tr>
<td>St. Francis Memorial Hospital</td>
<td>$58,335</td>
</tr>
<tr>
<td>St. Mary’s Medical Center</td>
<td>$55,906</td>
</tr>
<tr>
<td>Sutter Medical Center</td>
<td>$55,612</td>
</tr>
<tr>
<td>Community Hospital of the Monterey Peninsula</td>
<td>$53,314</td>
</tr>
</tbody>
</table>
2009 occupancy rate, based on available beds
2009 COMMUNITY HOSPITAL OPERATING EXPENSES

60.5% Salaries and wages, employee benefits, professional fees

25.1% Supplies and services

5.5% Patient bad debt

7.9% Depreciation

1.0% Interest

2009 PERCENT OF GOVERNMENT REIMBURSEMENT

The government pays only a portion of what it actually costs to provide care

ACTUAL COST

$1.00

Workers’ Compensation

88¢

CHAMPUS

53¢

Medicare

53¢

Medi-Cal

28¢

GOVERNMENT REIMBURSEMENT
2009 PATIENT HOSPITAL DAYS BY SERVICE, PAYER, AND AGE

**Service**
- 56.5% Medical
- 37.9% Surgical
- 5.6% Obstetrical

**Age**
- 7.2% Age 0–13
- 13.3% Age 14–39
- 30.7% Age 40–64
- 48.8% Age 65+

**Payer**
- 5.7% Self-Pay
- 6.4% CHAMPUS
- 8.7% MediCal
- 1.0% Workers’ Compensation
- 51.8% Medicare
- 26.4% Commercial insurance
KEEPING OUR COMMUNITY HEALTHY

In 1996, we started the Community Benefit program, a way to make sure we were doing everything we could — inside the hospital and out — to advance the health and well-being of our community. Through it, we have provided more than $700 million in support of local organizations with health-related goals, for access to care for thousands of people who couldn’t pay for themselves, for education on health and wellness, and in programs for those with special needs. That commitment continued in 2009, with nearly $152 million spent on community benefits.

Here’s where that money went:

**Improving access to care:**
$146,649,664 to people in need; includes unpaid cost of Medicare, Medi-Cal, and CHAMPUS services and general charity care

**Building healthy communities**
$2,411,923 for identifying and addressing our community’s unmet health needs

**Health education and wellness**
$2,155,982 to educate people about how their lifestyle choices affect their health

**Special care for special needs**
$455,525 for those at risk because of age, involvement in a violent relationship, chemical dependence, mental illness, HIV, or socioeconomics

If you would like a copy of our complete Community Benefit report, please call (831) 625-4528 or write to:
Administration
P.O. Box HH
Monterey, California 93942
COMMUNITY HOSPITAL BY THE NUMBERS

Staffed beds
- Community Hospital: 205
- Westland House: 28

Patient days
- Community Hospital: 54,188
- Westland House: 6,988

Admissions
- Community Hospital: 11,308
- Westland House: 705

Births: 1,280

Emergency visits: 47,378

Outpatient visits: 271,325

Surgeries
- Inpatient: 3,954
- Outpatient: 3,094

Employees: 2,190

Active medical staff
- Community Hospital: 253
- Westland House: 98

Active volunteers
- Auxiliary
  - Adults: 335
  - Collegiates: 30
  - Juniors: 141
- Hospice of the Central Coast: 141
- Griefbusters: 318
- Chaplains
  - Community clergy: 25
  - Eucharistic ministers: 24
  - Therapy dogs: 35
Our community’s strong history of supporting Community Hospital through generous donations continued in 2009, with more than $9.4 million in contributions.

These gifts help us maintain the high quality of healthcare our community expects and deserves. They also enable us to build on the services we already offer so we can meet the changing healthcare needs of our community.

Last year, for example, we established a fund to support our efforts to reduce the primary-care physician shortage in the area, and the S.D. Bechtel, Jr., Foundation responded with a $5 million contribution. We also received two significant gifts to support stroke education: a $100,000 commitment to establish the F. Robert Nunes Fund for Stroke Awareness, and a $50,000 grant from the Grainger Foundation.

On the following pages you will find the names of those who contributed $100 or more. You will also read about a few specific donors and what motivated them to contribute. We thank all our donors for their support.
2009 CHARITABLE DONATIONS

Total received from donations and bequests

Donations $8,409,391
Bequests $984,958

Donations by source

Individuals 86%
Organizations 8%
Trustees 4%
Auxiliary 2%
Employees <1%
Medical staff <1%

Donations designated for specific needs

General Fund 70%
Primary stroke program 13%
Hospice of the Central Coast 11%
Other 5%
Breast Care Center 1%
A new donor-recognition wall in the hospital’s Fountain Court acknowledges our supporters.
PLATINUM CIRCLE  The following friends have achieved significant levels of generosity over the years, helping to contribute more than $120 million to our community’s healthcare needs.

$1,000,000 or more
Lillian Adams*
Sadie Adriani*
Nancy R. Barkalow*
Marybelle Barton*
Mr. and Mrs. Stephen D. Bechtel, Jr.
S. D. Bechtel, Jr. Foundation
Joan and Al* Bernardin
Kathryn C. Boulier*
Dorothy and Henton Brenan**
Mr. and Mrs. Robert J. Cho
Maurine Church Coburn
Maurine Church Coburn Charitable Trust
Community Hospital’s Auxiliary
Rita and Luis* Echenique
Bertie Bialek Elliott
Lois and Paul Fahnney**
Marie and Earl Four**
Frank Groves*
Elizabeth M. Harrington*
Joseph Z. Henelt*
Hospice Foundation
Ann and Michael D. Lyon
John A. McCone*
McCone Foundation
Walter S. McCreeery*
S.F.B. Morse*
Monterey Peninsula Foundation
Montgomery Street Foundation
Georgia R. Moradian*
Marion and John* Robotti
Nancy and Robert* Roth

Susanne S. and William H. Tyler
Mr. and Mrs. Wilhelm Weber
Helen T. Woodard*

Mary C. Alter*
Isabel and Kathleen Blythe**
Mr. and Mrs. Robert C. Bonner
Ingeborg Borovicka*
Evella M. Brandon*
Community Foundation for Monterey County
The Dunsbaugh-Dalton Foundation, Incorporated
Donald S. Elrod*
Virginia S. Fredrichs*
Bernice Gold*
Olive K. Greenwald*
Elizabeth Gregersen*
Alborg A. Herud*
Alice D. Jacobs*
Mary B. Kissopp*
Lloyd L. Mills*
Margaret L. Musser*
Giovanna D. Nelson*
Miller Outcalt*
Edna M. Parratt*
Alice and Harry Pearce**
Frank Rogers*
Dr. and Mrs. Peter B. Salamon
Mrs. Frances Shaffi
Elizabeth Stats*

Kathleen K. Trattner*
Alfred W. Whelden*
Doris M. Wright*

Robert C. Aitkenhead*
Margaret Albertson*
Ms. Andrea Arnof
Mr. Ian Arnof
Arnof Family Foundation
Maryanne Auerbach*
Violet Baldwin*
Mr. and Mrs. Richard Barkelew
Mr. and Mrs. Jack Baskin
Betty Passmore Bass
Clarke W. Bearden*
Rita W. Behal*
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Esther Anderson has loved medicine for as long as she can remember and once considered a career in it.

She did end up in medicine, but as a volunteer — for 52 years and counting.

Anderson studied Spanish at Stanford University, graduated, and married. After her fourth and final child went to kindergarten, Anderson returned to Stanford as a volunteer at the medical center and stayed for 30 years.

“That then moved to the Monterey Peninsula,” says Anderson. “My husband was a biology teacher, so he was thrilled with the aquarium. Right away, he set himself up to be a volunteer there, which freed up my time to volunteer with the Auxiliary at Community Hospital.”

That was more than two decades ago.

“The best part of volunteering at the hospital is that I’ve met so many outstanding people,” she says. “After 22 years, we really know each other; it’s my community, my friends.”

Anderson has spent many years volunteering in the surgery department, yet has likely logged more hours behind the reception desk, receiving patients and guests.

“I love the reception desk,” she says. “I learn something new every day. Somebody comes up with a question, and I have to do research to answer it. Since I’ve been there so long, I know more about the hospital than some people. At 84, I may not be able to do as much wheelchair-pushing as I used to, but I can still offer a lot.”

In addition to the time and talent Anderson has dedicated to the hospital, she has donated nearly $50,000 to Community Hospital Foundation.

“It is just my pleasure to give,” she says. “Community Hospital is here, doing good work, and I work here. It’s a personal thing. I don’t knit; I work at the hospital. I’m part of it.”
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Raised on a farm in Chualar, southeast of Salinas, Bob Nunes grew up with great respect for family, land, and the pioneering spirit that has made his family’s fourth-generation business so successful.

Nunes’ parents started out as lettuce growers. And with their children, grandchildren, and now great-grandchildren, nurtured their business into a produce industry leader. Nunes Company, Inc., is a fully integrated grower/shipper that oversees more than 20,000 acres of vegetables, much of it sold under the Foxy® label.

With his deep roots in the area, Nunes feels a considerable connection and a responsibility to do what he can to make it a better place. That sense of responsibility, combined with his mother’s health history, led him to make a $100,000 gift to Community Hospital Foundation to establish the F. Robert Nunes Fund for Stroke Awareness. In 2009, Community Hospital became a certified primary stroke center, signifying its demonstrated ability to quickly and effectively care for people who have suffered a stroke. Nunes’ contribution will help educate the public in an effort to decrease the incidence of stroke.

“My mother died of a stroke at age 89,” Nunes says. “And I admit I have more fear of something like that than anything else. I think a lot of people feel this way, so the idea of having a certified stroke center was a good one.

“I live here; I’ve made a big investment in this area, and so has the hospital,” he continues. “It seemed like a good place to put some money. My contribution is pretty modest compared to what some people do, but it’s my way of giving back.”
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Annette and Dr. Patrick “Pat” Welton believe in the importance of investing in that which they find worthwhile. It’s become a vocation and an avocation and, for more than 20 years, Community Hospital of the Monterey Peninsula has been one of the beneficiaries.

“We find Community Hospital’s patient care equal to or beyond that of many world-class medical institutions,” says Pat. “We have made donations to demonstrate our appreciation, not only for the talent but also for the commitment of the medical staff, employees, and volunteers. It is important to us that the hospital maintains its programs and continues to draw quality physicians, nurses, and other professional staff to the area.”

The couple’s introduction to Community Hospital came in 1990, when Pat was recruited to help open the Comprehensive Cancer Center. Both have medical backgrounds; they met more than 25 years ago, on Annette’s first day as a nursing student at UCLA, where Pat was working on medical and doctoral degrees. He completed postdoctoral work in radiation oncology at Stanford University and then came to Community Hospital.

While working in medicine, the couple also founded Welton Investment Corp.; Pat is chief executive officer and Annette chairs the board. Like medicine, the investment world appealed to their curiosity, research and data-interpretation skills, and interest in helping others. A few years ago, as their investment business grew, the couple stepped away from medicine, but not from their community or Community Hospital.

“Even years later when people stop Pat and say, ‘I can’t thank you enough for what you did for my husband, my son, my mother,’ this is why we could never stop giving to Community Hospital,” says Annette. “Once you’ve been on that lifesaving team, you never forget that; it stays with you forever.”
GIFTS FROM COMMUNITY HOSPITAL MEDICAL STAFF  Gifts from our medical staff are among the most meaningful, because they demonstrate commitment beyond daily contributions of time and talent. Community Hospital is grateful for the support of the following active, retired, and honorary medical staff.

Charles C. Bates, MD  Paul File, MD  Walter L. Holz, Jr., MD  Kristine Leatherberry, MD  Andrew Schmidt, MD
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GIFTS FROM COMMUNITY HOSPITAL EMPLOYEES  Every day, Community Hospital employees put their hearts and souls into their work. In addition to contributing their talent and compassion, employees also make financial gifts to support patient care, community programs, and new facilities.

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TRIBUTES  Tribute gifts honor friends and loved ones on their birthdays, anniversaries, or other special occasions. These gifts help enhance the quality of healthcare provided at Community Hospital.
Memorial gifts provide a way for people to express their sympathy when words just don’t seem adequate. Such gifts also play an important role in enhancing the programs and services of Community Hospital. Friends who have made memorial donations are listed following the name of the person whose memory they honor.

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